

## Federally Qualified Health Centers A Strong Return on Investment

**“To invest in FQHCs is to invest in the economic development of its community and state.”**

-Capital Link-

New Hampshire’s Federally Qualified Health Centers (FQHCs) employ clinical and administrative professionals, generate community-based jobs, and boost the local economy. FQHCs engage in capital and community development projects that promote economic revitalization.

### In 2009, NH FQHCs:

- Strengthened New Hampshire’s economy by contributing over \$57 million in operating expenditures directly into the local economy<sup>1,2</sup>
- This stimulated additional indirect and induced economic activity of \$43 million, for an overall economic impact of \$100 million
- Directly supported 1,008 jobs
- Stimulated an additional 367 jobs in other industries

### ***At the Local Level***

“We are extremely fortunate to have been selected to receive this funding and build for the community’s future. As we continue to realize an increase in demand for service, the new facility will increase access and bring new efficiencies to our provision of integrated healthcare to the 1 in 3 residents of the 26 towns we serve who call us their “Patient-Centered Medical Home of Choice.”

-Edward Shanshala II, MSHA, MEd, CEO  
Ammonoosuc Community Health Services  
Littleton, NH

<sup>1</sup>Prepared by Capital Link with MIG, Inc. Implan Software Pro version 3.0, 2009 structural matrices, 2009 county-specific multiplier, and the health center’s FY 09 financial and employment information from IRS Form 990. Data is for seven of the eight NH FQHCs.

<sup>2</sup>The IMPLAN analysis applies the multiplier effect to capture direct, indirect, and induced effects of an organization’s business operations. Direct and indirect effects represent purchasing by the industry. Induced effects represent the response by all local industries to expenditures of new household income generated by direct and indirect effects.